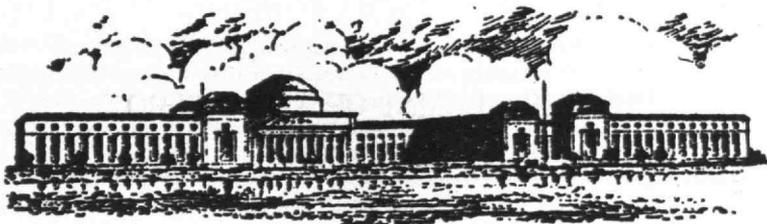




HARRY J. CARLSON, '92
President of the Alumni Association



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A NEW ALUMNI PRESIDENT, A NEW ALUMNI REVIEW

HARRY J. CARLSON, '92, whose first message to the alumni begins on the next page, will have, as the organ of his office and policies, a new ALUMNI REVIEW — at least, one so reorganized that that will hardly be recognizable to the readers of the old magazine.

For some time that committee of the council which has the REVIEW in charge has felt it necessary to follow the lead of the other great alumni associations, drop the quarterly record and publish more of a news magazine. In the future, we hope, a weekly — for the present, at least, a monthly, beginning next November. New format, new cover, new features, new policies, new editors — 'n everythin'.

Of the personnel of the new magazine we have a bit more to say elsewhere in the issue. Suffice it for this announcement that the editor will be Harold E. Lobdell, '17, and the managing editor, Eric F. Hodgins, '22, both members of this club. The present editor will accept the soft job of contributing editor — just like T. R. once upon a time — and will begin to catch up on his sleep.

President Carlson will have at his command such an instrument as no previous alumni president of Technology has ever had; the members of the Alumni Association will have a better magazine than they ever dreamed of, less like the famed bronze tablets that commemorate Tiglath-Pileser and more like fresh news from the home folks; and the Institute, like Archimedes, will have a lever wherewith to move the world. Than which — well, just than which!

R. E. R.

TO THE ALUMNI OF TECHNOLOGY

Harry J. Carlson, new president of the Alumni Association,
writes in salutation

Fellow Alumni:

As president of the alumni body it is a pleasure to give you all a word of greeting.

The war is over and, with the war's losses, we cannot forget that the forced overwork of that period cost us our president — lost us a leader preëminently fitted for the herculean task of leading us to heights that we shall, only with great difficulty, attain again. The school of President Rogers' time was not the school that President Maclaurin left. Greatest honor to President Rogers for the conception, but to President Maclaurin came the task of bringing the school to manhood's estate and then to lay aside the task as though he said, "You are full grown — you are men — govern yourselves." Now, almost three years after his death we realize more fully his skillful leadership and that since then we have been running on momentum and that already we are beginning to slow up — and this in spite of the fact that we have a most able administrative committee — men who have given unselfishly of themselves and given to the very limit. But no committee can be as effective as a single head.

We need the force and the directness of a new president and the task he faces is no small one.

First: A family of almost five thousand if we include students, faculty and working force.

Second: A summer school that again approaches the above figures.

Third: A potential alumni body of almost fourteen thousand, and this body constantly growing. (Some seven hundred and thirty degrees were granted at this year's Commencement).

Fourth: We have a plant that, in its adaptability and its equipment and in its architectural excellence, may well be the envy of any institution of learning.

Fifth: We have invested funds that even the far seeing President Rogers could scarcely have imagined as possible.

Sixth: We have a devoted faculty and a wide awake Corporation.

Seventh: We have what every business man values — a good name — a good reputation.

In fact the new president will find a going concern of magnitude, and his first concern must be to apportion and subdivide his duties to such an extent that he will have time to think — time to create — time even for leisure, so that whatever he gives us will be the result of mature and united thought of all concerned. The president cannot do this

alone — he needs the loyal support of the faculty and of the students and the coöperation and experience of the alumni.

There was a time when an alumni body was a school appendage — at best social, reminiscent, archaeologic — but those days are gone. The alumni body of today is alive to present day needs. It is looking forward to the greater days of tomorrow and reminiscence of the past is merely the connecting link between the school that was and the school that is hoped for. (The alumni is a liaison body between the school and the public and its duty is to keep the school and its faculty in close touch with the constantly changing realities of the world outside. For the world has no use for the science of yesterday. It wants the science of tomorrow and wants it today.)

(But there is another duty of the alumni as important as keeping the school up to date, and that is the finding of funds that make necessary changes possible. Technology has given us of her very best. Technology has made possible our success and we would in return give our alma mater the very best of our brains and of our means.) I have made some calculations recently that show our present time needs as requiring some \$55,000,000 additional funds. So send in your dollars — your hundreds — your thousands — yes, even your millions and be assured that there is need for all that you send. When the new president comes (and he may be here before this is printed) let him find a full treasury — that will give him means to carry out policies instead of immediately packing his bag and setting out in search of a new “Mr. Smith.” (Thank God for one “Mr. Smith” — now our George Eastman — where would we be today without him?)

You of the alumni body who are far away and who do not return periodically to Tech would be surprised to see the changes that have come of late years. I do not refer to physical changes, although these many changes have been marvelous, but to the inner, the unseen changes. I refer to the growth of Tech spirit and Tech pride among the students themselves. Think of over fifty per cent of the student body taking part in athletics and achieving wonderful results almost without funds. Think of the student body voluntarily taxing itself \$15 per student per year to carry on activities and then you, Mr. Alumnus, dig down and find your part of the annual \$50 that it is hoped each graduated class will find for school activities. Do you read the excellent Tech publications? Have you attended the various plays and the musical, social and athletic events that show the spirit behind the student life? Do you know of the growth of student councils and the starting of the honor system in examinations and do you realize how all this would be helped if you would give us dormitories?

But there is a second change equally important and far reaching, and it lies in a demand for a new kind of education at Technology and the growth of this demand is one of the most hopeful things about our school. I refer to the wish for broadening business courses and for cultural courses in addition to the essential technical subjects: courses that will help build character and broaden the horizon, so that when the

great opportunity comes to the Tech man he will be ready. The future of America rests in our hands. The past of our country has been criminally wasteful; the future, if it is to be successful, must be scientifically economic, must be intense, must be far sighted and must deal in larger and larger factors. There was a time when Tech men were merely skillful underlings: now they are being trained as leaders whom the financiers will be glad to follow.

A glorious future and its success depends on you and on your loyalty to your alma mater, an alma mater that has given you the mental equipment that has made you the success that you are and has given you the vision to try for an ever-bettering best. So all up for Technology; all up and toast

“The best that is in us for the best school of all,
Technology! !”

HARRY J. CARLSON.

HARRY JOHN CARLSON, '92, A SKETCH

ONE of the most interesting speeches given before the Alumni Council this past year was that in which Harry J. Carlson, retiring term member of the Corporation, gave a modest and unaffected account of his stewardship. His particular interests lay naturally in the department of architecture and his account of the steps that had been taken of late to put it once more in the position it had occupied during the life of Despradelle, and of the interesting things that were being done and planned, was undoubtedly an eye-opener to many members of the council. After Mr. Carlson had finished we learned from other men closely associated with him on the Corporation that to Mr. Carlson was due much of the credit for the things of which he had been speaking. The most fortunate choice of the head of the department of architecture, William Emerson, the series of approaches by which the departments of architecture of Technology and Harvard had worked out an unusual method and degree of coöperation through competition as well as through mutual help, the enlarged and strengthened personnel of the department — these, we learned, we owed in large measure to Mr. Carlson. Not to forget the new Walker Memorial Dining, a boon to those of us who have to eat there which aliens (people west of Worcester) cannot really appreciate. We venture an editorial guess that it was that evening which did the deed, thrust the exacting duties of president of a great alumni association upon the broad but busy shoulders of Mr. Carlson.

Mr. Carlson was born in St. Paul, Minnesota, November 8, 1869, but has had the good sense to live in Boston most of his life. He graduated from the Institute in 1892; for two years from 1894-6 he was in

the contracting business; then until 1903 he worked as an architect on his own. Since 1903 he has been a member of the euphonious firm of Coolidge & Carlson. Among the well-known buildings of the firm are "Dreamwold," Thomas W. Lawson's farm at Egypt, Massachusetts; the Girls' Latin and High Schools, the Boys' Latin School and the Normal School groups for the city of Boston; the Harvard Freshman dormitories; the Chapel at Bates College and many office buildings, churches and residences.

Mr. Carlson was married in 1896 to Miss Carrie E. Comforth. Mr. and Mrs. Carlson have four children. Mr. Carlson is a trustee of the Newton Centre Savings Bank, he was formerly lecturer on architecture at the Massachusetts Normal Art School, he is a fellow of the American Institute of Architects, member of the Boston Society of Architects and member of the Boston Chamber of Commerce. *His favorite recreation is travelling.*

That last sounds good. There are several dozen Technology local clubs and associations scattered through this broad and smiling land, including Hawaii and Japan, that are powerful lonesome and want to be visited. We have a president to whom it is a pleasure as well as a duty to travel. All in favor say, "Aye." It is a vote!

R. E. R.

THE ANNUAL MEETING OF THE COUNCIL

THE ninety-first and annual meeting of the council of the Alumni Association was held as usual in the Walker Memorial after dinner on the evening of May 28. There was an unusually large attendance present when Pres. A. D. Little opened the meeting. The first business was the election of the nominating committee for next year from a long list of names suggested. This proceeded in charge of Messrs. Robbins and Lobdell, tellers, while the annual reports were being read.

The secretary made the report of the alumni ballot, announcing the elections as follows:

As a result of the annual election of officers of the Alumni Association of Technology, Harry J. Carlson, '92, was named president. Mr. Carlson was a member of Course IV and is at present connected with the firm, Coolidge & Carlson, Architects. Frank C. Schmitz, '95, was elected vice-president of the Association and Prof. Walter Humphreys, '97, was elected secretary-treasurer. Three term members of the Corporation were also elected. They are F. W. Lovejoy, '94, W. C. Potter, '97, and L. D. Gardner, '98. Mr. Lovejoy was a member of Course X while at the Institute and is at present the vice-president of the Eastman Kodak Company. Mr. Potter, a member of Course III, is now the president of the Guaranty Trust Company of New York. Mr. Gardner, graduate of Course IX, is now president of the Gardner, Moffat Company of New York.

Other results of the election of officers are, for executive committee, Hiram P. Maxim, '86, and Wallace C. Brackett, '95. Five representatives-at-large were also elected as follows: Thomas D'A. Brophy, '16, Gorham Dana, '91, Frederic W. Fuller, '96, Elisha Lee, '92, and Harry H. Young, '91.

F. L. Locke, '86, made the report for the nominating committee, and then the annual reports of the officers and the various committees were read. All of these are printed in full in this issue immediately following this article. They were annual report of the secretary-treasurer, Walter Humphreys; auditing committee by Dr. Rowe; committee on permanent funds by R. H. Richards, with some discussion as to whether the trust funds of the publications should be taken care of by this committee.

A. T. Hopkins, of the committee on TECHNOLOGY REVIEW, read the brief recommendation that the magazine should, beginning next fall, become a monthly with a full-time editor; Mr. Young, in the absence of Dr. Tyler, read the report winding up the work of the Technology War Records Book. The committee was highly praised by the chairman and given a rising vote of thanks.

A letter was read from the executive committee of the Corporation by which the recommendations of the committee on a permanent art

commission were asked to be held in abeyance until a new president was elected. Dr. Rowe's eloquent extemporaneous abstract of his report with its record of fine accomplishment on small means was greeted with well deserved applause. The chairman then spoke briefly of the bill introduced by him before the Legislature asking for a commission to investigate the need for a new bridge over the Charles River and said that a hearing upon it was imminent.

Prof. Archer T. Robinson, retiring chairman of the Advisory Council on Undergraduate Publications, read a report speaking in high praise of all the publications and their notable improvement during the past year, following which a minority report was read from the other members of the committee, dissenting from Professor Robinson's report insofar as to give most of the credit for the work of the committee to Professor Robinson's own efforts. Great applause!

The committee on budget and finance gave high praise to the undergraduates' conduct of their financial affairs during the year as being in every respect professional and businesslike. Following this came the reports of the Walker Memorial by Mr. DeBell, on the Tech Show by Mr. Macomber, and on the Musical Clubs by Professor Bugbee. The suggestion was made and greeted with applause that the Musical Clubs be invited to furnish music at the annual dinners and other ceremonies of the Alumni Association. Mr. Glidden then made informal report of progress on alumni coöperation with the senior class on Pops night.

Mr. M. L. Emerson read a report of progress on the alumni director, explaining why nothing definite had been accomplished and restating his opinion that nothing could be done until a new President of the Institute was elected. Colonel Locke reported for a special committee against the suggestion that special aid be given students from Russia, it being the sense of the meeting that the Institute should not discriminate in favor of any particular nation.

The president of the senior class, Don Carpenter, was greeted with applause when he told of the special campaign carried on in the interest of members of 1922 in the Alumni Association, as a result of which over sixty per cent had enrolled as members of the association and would receive the REVIEW next year (their dues being paid, it may be said, out of their laboratory deposit).

This concluded the reports, which as Dr. Little said, made a broad, vivid and encouraging picture of the scope of the activities of the association.

The ballots, first and second, for the Nominating Committee for next year having been counted, it was found that there were elected Messrs. Little, '85, Rowe, '01, and Dewey, '09, for three years and J. P. Munroe, '86, for one year.

Mr. Macomber rose to complain of the ignorance in which the members of the Association and those closely connected with the Institute were being kept in regard to the progress about electing a President, and asked if there were nothing that could be told. As there

was no member of the executive committee of the Corporation present, no information was vouchsafed the council.

Mr. Lawrence Conant, '21, instructor in Course XV, spoke briefly to the council about a book he intends to publish next fall, called "Tackling Tech," intended as a *vade mecum* to the undergraduate. A notice of the book will be found on another page.

Mr. Stephen Townsend, who has been directing the new Choral Society of undergraduates and alumni this past year, was introduced to the council and warmly received, making in return a graceful and witty little speech about the possibilities of musical interest and culture at the Institute.

The chairman, Dr. Little, then thanked the council for its support during the year, paid the usual meed of praise to Walter Humphreys, and introduced the new president of the association, Harry J. Carlson, '92. When it was seen that Mr. Carlson, in view of the lateness of the hour, was not going to speak, the council gave him a hearty and grateful round of applause and ran for their Cadillacs.

R. E. R.

ANNUAL REPORT OF THE SECRETARY-TREASURER FOR THE YEAR 1921-1922

Membership: The membership of the Association on January 1, 1921 was 8,296. This has been increased by 606 graduates of the class of 1921 and 28 additional graduates who received their degrees in December and by 74 elected members. The number has been reduced by the death of 38 members and 33 who dropped from membership because of non-payment of dues and 2 who resigned, making a *total membership of 8,931*. Of this total membership 377 are life members, a gain of 13 life members during the past year. During this year one has been added to the list of honorary members, Dr. Ernest Fox Nichols, who was elected President and inaugurated in June, 1921. The increased number of members during the past year is due to the splendid effort made by Mr. A. J. Browning, '22, who was employed by the Association to increase the subscriptions to the TECHNOLOGY REVIEW and who worked faithfully during the past summer. Following a suggestion made by him the senior class is endeavoring to canvass its members to secure subscriptions for the REVIEW and for membership for the coming year. This should increase membership of the Association substantially.

Dues: In the year dues were received from 3,914 members, being 44 per cent of the total, as compared with 43 per cent of last year.

Meetings and Topics of Discussion: There have been six meetings of the council with an average attendance of 46. Once during the season a joint meeting with the Faculty Club was held, at which about 100 of the Faculty and the council were present. Prof. Henry T. Moore of Dartmouth and Dean Wallace B. Donham of the Harvard Graduate School of Business Administration gave talks upon intelligence tests. The members of the council and Faculty present took sample tests.

Following the custom of a number of years, at the October meeting a conference was held between the retiring and newly elected Alumni Term Members and at the same meeting the new chairman of the Faculty, Prof. E. F. Miller, addressed the council upon plans of the Institute for the coming year. Also at the October meeting, Prof. A. T. Robinson, who had been on a business trip and had been able to meet with the local associations in Washington, Pittsburgh and Cincinnati, made a report of his visits with these associations. Following this interesting report President Little wrote the members of the Faculty, requesting them to notify him, or the secretary, when they were to travel from Cambridge, in order that the local associations might know of visits from members of the Faculty or officers of the Institute. A good response was received and visits to a number of the local associations have in this way been planned. Never before have the local associations received so many visits from people of Technology during one season.